

Exhibit 3

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JUSTITIA INSTITUTE

Services

Generally, the services provided by the Justitia Institute involve generating and disseminating research to policy makers, practitioners, the general public, and law enforcement officials. More specifically, our services include:

- Providing information on legal rights, responsibilities, and services for foreign nationals and victims of human trafficking
- Providing support to organizations who offer evidence based services for foreign nationals and victims of human trafficking
- Disseminating information generated by the Justitia Institute
- Testifying at legislative hearings
- Public speaking on human trafficking, immigration, and other social justice issues
- Outcome analysis on human trafficking, immigration, and social justice interventions
- Synthesis research on immigration, human trafficking, or social justice issues
- Descriptive analysis on human trafficking, immigration, or social justice
- Expert testimony at criminal court cases involving immigrants or victims of human trafficking

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Services

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and social justice. This includes, but is not limited to:

- Synthesis research, and meta analysis
- Risk analysis
- Intervention assessment
- Descriptive analysis
- Predictive analysis
- Correlation and causation research
- Producing legislative guides on human trafficking, immigration, or social justice issues
- Producing GIS maps on incidence and prevalence of human trafficking and/or immigration

Privacy

Privacy concerns are implicit given the sensitive nature of immigration and human trafficking research. The Justitia Institute maintains rigorous privacy practices to ensure the anonymity of individuals and organizations included in reported data. Our data collection and maintenance procedures comply with Federal Information Security Management Act (FISMA)-based security standards, including full incident reporting capability. Our sample privacy certificate is modeled after the ICPSR secure data access request requirements, and can be found [here](#). We are more than willing to adhere to the privacy and security requirements of data providers and potential collaborators.

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Work

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JUSTITIA INSTITUTE

Our Work

SMUGGLING AND THE LIKELIHOOD OF DETENTION

Current political and security realities have focused attention on the mechanisms of undocumented migration at the US southern border. ...

THE DISPROPORTIONATE MINORITY REPRESENTATION PROJECT

Disproportionate minority representation in the criminal justice system is a serious issue in the United States. According to the ...

HUMAN TRAFFICKING CASE OUTCOME PREDICTION ANALYSIS

The Justitia Institute's Human Trafficking Case Outcome Prediction Analysis Project uses an exhaustive database of prosecuted human trafficking cases in the ...

THE EFFECTS OF IN-STATE TUITION FOR NON-CITIZENS IN MARYLAND

In Maryland, the in-state tuition legislation is titled "S.B. 167 An Act Concerning Public Institutions of Higher Education, Tuition ...

287(G) AND LATINO JUVENILES IN RESIDENTIAL PLACEMENT

This project explores whether section 287(g) of the Illegal Immigration Reform and Immigrant Responsibility Act (herein, "287(g)"), which allows for state officers ...

HUMAN TRAFFICKING VICTIM AND OFFENDER TYPOLOGY PROJECT

Human trafficking is defined by the United Nations as the "recruitment, transportation, transfer, harboring or receipt of persons, by ...

HUMAN TRAFFICKING PREVALENCE MAP

The Justitia Institute proposes to create an interactive hot spot crime-mapping tool to identify areas at risk for human ...

PADILLA CROSSWALK

Padilla v. Kentucky (2010): Petitioner Padilla was a lawful permanent resident of the United States for over 40 years. ...

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In the News

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Feb-4 no responses.

Please find links to featured media with interviews from Dr. Mehlman-Orozco around the world below:

United States: [NBC](#), [NY Daily News](#), [Reuters](#), [Newsweek](#), [Examiner](#)

UK: [Mirror](#), [Telegraph](#), [UK Daily Mail](#)

France: [Le Monde](#), [Le Figaro](#)

Portugal: [EVZ.ro](#)

Ireland: [The Irish Examiner](#)

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Jan-16 no responses.

Please continue to check our media page for updates on upcoming appearances, but don't forget to check out our recent coverage around the world:

During the week of January 12, 2015, Dr. Mehlman-Orozco was featured in:

- United States: [NBC National](#), [CNN](#)
- Sweden: [Sveriges Television](#)
- Germany: [Germany Today](#)
- United Kingdom: [Daily Mail](#)
- Portugal: [EVZ.ro](#)
- India: [The Siasat Daily](#)
- Haiti: [Haiti News Network](#)

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NBC News: 'Jihad Jane'

Jan-15 no responses.

NBC News: 'Jihad Jane' Colleen LaRose Became a Terrorist for Love

Full NBC News Article [Here](#).

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In the News x

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Terrorist Attack in Paris: Futile Prevention Unveiled

As featured on [NBC World News Online](#), [UK DailyMail.com](#), [Germany Today](#), [Sveriges Television](#), and CNN

Jan-7
no responses.

Criminologists are constantly pondering: why do crimes occur? Is it sociological, psychological, or biological? If we make punishment severe enough, will they be deterred? For terrorism related crimes, which are heinous, clandestine, and relatively infrequent compared to other offenses, these questions are difficult to answer.

Generally, we know that crimes occur in places where there is a suitable target, motivated offender, and lack of a capable guardian. Since 9/11 the United States and countries around the world have been focusing on increasing the capability of our guardianship. However, today's terrorist attack on the Paris magazine that left 12 dead for publishing satirical cartoons on the Prophet Muhammad has brought us back to the grim realization that we are not effective enough at prevention. This fact is also reflected in empirical research.

In 2006, Dr. Cynthia Lum conducted a systematic [review of counter terrorism](#) research. Of the 20,000 studies that were located, only 7 contained even moderately rigorous methods. Of that evidence, she concluded that by and large counterterrorism strategies don't work and sometimes increase the incidence of terrorism related harm.

So, the question remains, why?

To that effect, we wrote to 17 convicted terrorists serving time in Federal Prison to better understand their crime through their eyes. Of the 17, 12 never received the correspondence due to heightened security restrictions (instead we received a reply from the Warden). Of the 5 who received the letter, 4 responded. The information they shared suggests that our seemingly capable guardianship may be inadequate because their crimes are not committed through rational decision making. They are driven by emotion, what they refer to as "love." Love for their Ummah, love for their God, love for their land, and love for their people. THIS is how THEY see the impetus for their crime.

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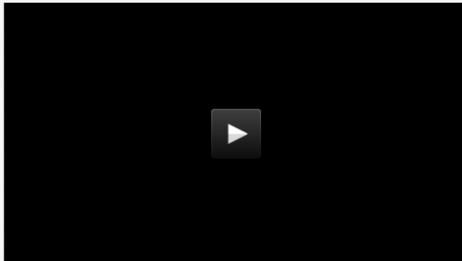
play - THIS is how THEY see the impetus for the

It defies logic and rationality. It is counter to sentiments shared by the majority. But this is what they believe. Conventional approaches to crime are not equipped to deal with this level of motivation.

As a result, our question remains unanswered, how do we effectively address these tragic events...

Former TJI Board Member Joshua Fiveson on Free Syrian Army and ISIS

Sep-30
no responses.



TJI in USA Today on Ranking State Human Trafficking Statutes

Aug-15
no responses.

The Justitia Institute bringing the evidence-based perspective on human trafficking in USA Today: "When you are ranking (a state) based on the (number of statutes) they pass, you don't take into account the quality of the legislation. You have a lot of people clamoring to pass legislation (just) because it looks good, (not because it is implemented

In the News x

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well)."~Dr. Kimberly Mehlan-Orozco. The full story can be found online [here](#).

It is important to understand that we need a more meaningful ranking system than what the Polaris Project provides to truly evaluate how well a state is addressing the issue of human trafficking. Legislators do listen to the ranking systems produced by organizations like the Polaris Project and Shared Hope International. However, from a researcher's standpoint, the message is not yet based in evidence. Grading/ranking should allocate points in three core areas: 1.) protection of human trafficking victims, 2.) prosecution of human traffickers, and 3.) prevention of human trafficking crimes. A more meaningful ranking system would score on evidence based interventions and quality of implementation, instead of just whether a law that sounds good was passed. We must allocate more points to statutes/policies that have the greatest effect in addressing each of the core areas. In order to do that, we first need rigorous evaluation of the effectiveness of these statutes in achieving the core area outcome, something that doesn't exist at present, but should be a priority for legislators. It is important to note that this research component is absent from the Polaris Project ranking scheme. States should absolutely be evaluating the efficacy of their interventions through rigorous non-partisan quasi-experimental or experimental evaluation.

TJI on Human Trafficking: Comcast Newsmakers

Jul-30
no responses.

In the wake of one of the largest juvenile sex trafficking raids in U.S. history, Dr. Kimberly Mehlan-Orozco discusses the efficacy of human trafficking interventions with Comcast Newsmakers. Operation "cross country" resulted in the arrest of over 150 alleged human traffickers and the identification of over 100 juvenile victims. Although each trafficker will face between 14 years to life in prison for their charged crimes, they won't necessarily be convicted or serve that time. In fact, The Justitia Institute is working on an analysis of human trafficking case prosecutions, and has thus far found that human traffickers are infrequently convicted of the crime of human trafficking. Instead they may serve shorter sentences for crimes like false imprisonment or money laundering, if they are convicted at all. "Let us hope that justice prevails in these cases. However, given prior case history, we need to evaluate the effectiveness of these interven-

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tions. It is imperative for researchers to track the arrests through prosecution, conviction, and appeal to determine whether these raids are resulting in appropriate sentences" said Dr. Mehlan-Orozco. Additionally, it is also important for researchers to insure that these victims are being protected. Using FBI data, The Justitia Institute found that over 1,000 juveniles are being arrested for the crime of prostitution yearly, violating protocol that would identify these kids as victims of human trafficking instead.

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TJI in USA Today on Human Trafficking

Jun-5
no responses.

TJI in USA Today on Human Trafficking

"[Dr. Kimberly Mehlan-Orozco] said that although the number of trafficking prosecutions has risen, it is nowhere near where it needs to be to adequately address cases. Research must be done to assess the problem, determine what other variables come with human trafficking and develop evidence-based ways to provide victim services." USA Today, 6/5/2013.

EI Tiempo Latino: TJI Report on Erotic Massage Parlors

Jun-4
no responses.

[El Tiempo Latino story of TJI Erotic Massage Parlor Report](#)

"Analizamos a fondo cuatro websites y sospechamos que en 26 de las casas de masajes se puede estar produciendo tráfico humano. Creemos que hay una red con conexiones en otros países como lo son Manila y Filipinas", denunció Mehlman-Orozco.-El Tiempo Latino, 5/17/2013

In-State Tuition Video

Jun-4
no responses.

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